Morgan Stanley OCIO

Managing $78B in assets for institutions and ultra-high net worth (UHNW) families

$51.7 Billion
Retirement & Government Entities

$20.5 Billion
Endowments & Foundations

$5.8 Billion
Individuals & Family Offices Globally
Morgan Stanley OCIO

Our investment process is rooted in three central tenets:

- **Market Inefficiencies** present opportunities
- **Client Customization** is essential
- **Risk Management** is integral to delivering returns
**Portfolio Management**
- Conduct a comprehensive review of the portfolio
- Recommend a custom investment policy statement
- Develop an asset allocation and manager structure
- Conduct due diligence on potential managers and funds
- Hire and fire investment managers
- Monitor the portfolio, its managers and embedded risk exposures
- Rebalance the portfolio and execute tactical shifts
- Provide monthly and quarterly performance reports

**Investment Operations**
- Manage cash transactions including funding capital calls, termination and rebalancing
- Reconcile manager and custodian statements
- Manage the custodian’s receipt and disbursement of cash
- Prepare and execute all relevant documents for investments and redemptions

**Training and Resources**
- Board education
- Provide access to our proprietary research reports, capital market exhibits and peer group data
- Invite you to our periodic conferences and annual global investment workshops
2023 Year in Review

S&P 500 and Bloomberg Aggregate Total Returns and Calendar Events

Daily data as of December 31, 2023

- China reopens borders
- US hits debt ceiling
- US regional bank failure
- 1 year anniversary of Russia invading Ukraine
- Federal Reserve hikes rates 25bps
- Fiscal Responsibility Act of 2023 signed
- UAW strike begins
- The UAW reaches tentative deal, ending strike
- Federal Reserve holds rates steady
- Federal Reserve holds rates steady

S&P 500 Index Total Return
Bloomberg Aggregate Total Return
2023 in Review: Asset Class Annual Returns

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>US Equities</td>
<td>32.4%</td>
<td>US Equities</td>
<td>4.4%</td>
<td>MLPs</td>
<td>15.3%</td>
<td>US Equities</td>
<td>31.5%</td>
<td>EM Equities</td>
<td>18.9%</td>
<td>MLPs</td>
</tr>
<tr>
<td>MLPs</td>
<td>17.6%</td>
<td>US Equities</td>
<td>33.7%</td>
<td>EMD</td>
<td>3.2%</td>
<td>High Yield</td>
<td>34.8%</td>
<td>DM Int'l Equities</td>
<td>15.6%</td>
<td>US Debt</td>
</tr>
<tr>
<td>Global Equities</td>
<td>12.5%</td>
<td>US Debt</td>
<td>6.0%</td>
<td>Global Equities</td>
<td>11.9%</td>
<td>Global Equities</td>
<td>21.7%</td>
<td>DM Int'l Equities</td>
<td>0.2%</td>
<td>Global Equities</td>
</tr>
<tr>
<td>DM Int'l Equities</td>
<td>23.4%</td>
<td>EMD</td>
<td>7.4%</td>
<td>Cash</td>
<td>0.0%</td>
<td>EM Equities</td>
<td>11.8%</td>
<td>DM Int'l Equities</td>
<td>12.0%</td>
<td>Inflation-Linked</td>
</tr>
<tr>
<td>Diversified Portfolio</td>
<td>9.0%</td>
<td>US Debt</td>
<td>6.0%</td>
<td>DM Int'l Equities</td>
<td>0.0%</td>
<td>Commodity</td>
<td>21.4%</td>
<td>REITs</td>
<td>15.2%</td>
<td>DM Int'l Debt</td>
</tr>
<tr>
<td>High Yield</td>
<td>7.3%</td>
<td>MLPs</td>
<td>4.9%</td>
<td>REITs</td>
<td>0.0%</td>
<td>EMD</td>
<td>10.3%</td>
<td>DM Int'l Debt</td>
<td>19.6%</td>
<td>Diversified Portfolio</td>
</tr>
<tr>
<td>Global Hedge</td>
<td>6.7%</td>
<td>Global Equities</td>
<td>4.8%</td>
<td>Managed Futures</td>
<td>0.0%</td>
<td>Global Equities</td>
<td>8.5%</td>
<td>DM Int'l Debt</td>
<td>12.3%</td>
<td>DM Int'l Debt</td>
</tr>
<tr>
<td>REITs</td>
<td>2.1%</td>
<td>Diversified Portfolio</td>
<td>4.2%</td>
<td>Inflation-Linked</td>
<td>-1.6%</td>
<td>Diversified Portfolio</td>
<td>16.8%</td>
<td>DM Int'l Debt</td>
<td>6.7%</td>
<td>Diversified Portfolio</td>
</tr>
<tr>
<td>Managed Futures</td>
<td>0.7%</td>
<td>Inflation-Linked</td>
<td>3.6%</td>
<td>Diversified Portfolio</td>
<td>-1.6%</td>
<td>Inflation-Linked</td>
<td>-4.7%</td>
<td>US Debt</td>
<td>12.6%</td>
<td>High Yield</td>
</tr>
<tr>
<td>Cash</td>
<td>0.1%</td>
<td>Global Equities</td>
<td>1.1%</td>
<td>REITs</td>
<td>4.6%</td>
<td>Global Hedge</td>
<td>8.6%</td>
<td>Global Hedge</td>
<td>3.7%</td>
<td>Diversified Portfolio</td>
</tr>
<tr>
<td>US Debt</td>
<td>-0.6%</td>
<td>High Yield</td>
<td>0.6%</td>
<td>US Debt</td>
<td>-0.7%</td>
<td>US Debt</td>
<td>3.5%</td>
<td>Global Hedge</td>
<td>-6.3%</td>
<td>EMD</td>
</tr>
<tr>
<td>EM Equities</td>
<td>-3.3%</td>
<td>Global Hedge</td>
<td>-2.9%</td>
<td>DM Int'l Equities</td>
<td>2.5%</td>
<td>Global Hedge</td>
<td>8.5%</td>
<td>Inflation-Linked</td>
<td>2.6%</td>
<td>EMD</td>
</tr>
<tr>
<td>DM Int'l Equities</td>
<td>-4.7%</td>
<td>Global Hedge</td>
<td>-3.6%</td>
<td>DM Int'l Equities</td>
<td>-5.6%</td>
<td>Global Hedge</td>
<td>3.6%</td>
<td>Managed Futures</td>
<td>4.8%</td>
<td>Managed Futures</td>
</tr>
<tr>
<td>EMD</td>
<td>-5.3%</td>
<td>EM Equities</td>
<td>-2.0%</td>
<td>EM Equities</td>
<td>-14.6%</td>
<td>DM Int'l Equities</td>
<td>3.6%</td>
<td>CM commod.</td>
<td>-0.7%</td>
<td>CM commod.</td>
</tr>
<tr>
<td>Inflation-Linked</td>
<td>-8.6%</td>
<td>DM Int'l Equities</td>
<td>-14.6%</td>
<td>Commodity</td>
<td>-0.7%</td>
<td>Managed Futures</td>
<td>-13.0%</td>
<td>DM Int'l Debt</td>
<td>5.9%</td>
<td>REITs</td>
</tr>
<tr>
<td>Commodity</td>
<td>-9.6%</td>
<td>Commodity</td>
<td>-17.0%</td>
<td>MLPs</td>
<td>-32.0%</td>
<td>MLPs</td>
<td>-6.5%</td>
<td>EM Equities</td>
<td>-13.3%</td>
<td>Cash</td>
</tr>
</tbody>
</table>

Note: All returns are expressed in total returns in U.S. Dollars. Additional asset class indices’ returns can be found on page 4. Past performance is not a guarantee of future results. The indexes are unmanaged. An investor cannot invest directly in an index. The indices are shown for illustrative purposes only and do not represent the performance of any specific investment. Data are as of December 31, 2023.

## Global Growth Forecasts: Real GDP

Data as of February 09, 2024 (y/y % change)

<table>
<thead>
<tr>
<th>Region</th>
<th>2023Q1</th>
<th>2023Q2</th>
<th>2023Q3</th>
<th>2023Q4</th>
<th>2024Q1</th>
<th>2024Q2</th>
<th>2024Q3</th>
<th>2024Q4</th>
<th>2025Q1</th>
<th>2025Q2</th>
<th>2025Q3</th>
<th>2025Q4</th>
</tr>
</thead>
<tbody>
<tr>
<td>Real GDP</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Global</td>
<td>3.0</td>
<td>3.5</td>
<td>3.1</td>
<td>3.2</td>
<td>2.8</td>
<td>3.1</td>
<td>2.8</td>
<td>2.8</td>
<td>2.9</td>
<td>2.9</td>
<td>2.9</td>
<td>2.9</td>
</tr>
<tr>
<td>G10</td>
<td>1.6</td>
<td>1.6</td>
<td>1.5</td>
<td>1.6</td>
<td>1.5</td>
<td>1.4</td>
<td>1.4</td>
<td>1.2</td>
<td>1.2</td>
<td>1.3</td>
<td>1.3</td>
<td>1.3</td>
</tr>
<tr>
<td>US</td>
<td>1.7</td>
<td>2.4</td>
<td>2.9</td>
<td>3.1</td>
<td>3.0</td>
<td>2.9</td>
<td>2.1</td>
<td>1.7</td>
<td>1.5</td>
<td>1.4</td>
<td>1.4</td>
<td>1.4</td>
</tr>
<tr>
<td>Euro Area</td>
<td>1.3</td>
<td>0.6</td>
<td>0.0</td>
<td>0.1</td>
<td>0.1</td>
<td>0.2</td>
<td>0.6</td>
<td>0.9</td>
<td>1.0</td>
<td>1.0</td>
<td>1.1</td>
<td>1.1</td>
</tr>
<tr>
<td>Japan</td>
<td>2.5</td>
<td>2.2</td>
<td>1.5</td>
<td>1.8</td>
<td>1.1</td>
<td>0.4</td>
<td>1.3</td>
<td>1.0</td>
<td>1.0</td>
<td>1.1</td>
<td>1.2</td>
<td>1.2</td>
</tr>
<tr>
<td>UK</td>
<td>0.4</td>
<td>0.3</td>
<td>0.3</td>
<td>0.1</td>
<td>0.0</td>
<td>0.0</td>
<td>0.3</td>
<td>0.6</td>
<td>0.8</td>
<td>0.9</td>
<td>1.1</td>
<td>1.1</td>
</tr>
<tr>
<td>EM</td>
<td>4.0</td>
<td>4.9</td>
<td>4.2</td>
<td>4.3</td>
<td>3.7</td>
<td>4.4</td>
<td>3.9</td>
<td>3.9</td>
<td>4.1</td>
<td>4.1</td>
<td>4.1</td>
<td>3.9</td>
</tr>
<tr>
<td>China</td>
<td>4.5</td>
<td>6.3</td>
<td>4.9</td>
<td>5.2</td>
<td>4.1</td>
<td>5.3</td>
<td>3.9</td>
<td>3.8</td>
<td>3.9</td>
<td>4.2</td>
<td>4.1</td>
<td>3.8</td>
</tr>
<tr>
<td>India</td>
<td>6.1</td>
<td>7.8</td>
<td>7.6</td>
<td>6.5</td>
<td>6.0</td>
<td>6.5</td>
<td>6.5</td>
<td>6.4</td>
<td>6.4</td>
<td>6.5</td>
<td>6.7</td>
<td>6.4</td>
</tr>
<tr>
<td>Brazil</td>
<td>4.2</td>
<td>3.5</td>
<td>2.0</td>
<td>2.9</td>
<td>1.3</td>
<td>1.8</td>
<td>1.8</td>
<td>2.0</td>
<td>1.6</td>
<td>1.5</td>
<td>1.6</td>
<td>1.7</td>
</tr>
</tbody>
</table>

**Annual Growth:**

- 2023E: 3.1%
- 2024E: 2.9%
- 2025E: 2.9%

**Country Growth:**

- 2023E: 1.6%
- 2024E: 1.4%
- 2025E: 1.3%

**World Growth:**

- 2023E: 1.6%
- 2024E: 1.4%
- 2025E: 1.3%

Morgan Stanley
Current Indicators: Inflation

Average Hourly Earnings (Y/Y, 3-month average)
As of January 31, 2024

US Five-Year, Five-Year Inflation Swap Forward Rates
As of February 23, 2024

CPI, Core CPI, Personal Consumption Expenditures (Y/Y)
As of January 31, 2024
The Fed’s Monetary Policy and Quantitative Tightening

Fed Funds Rate (end of period price) – Fed’s Monetary Tightening
As of February 01, 2024

Fed Balance Sheet – Fed’s Quantitative Tightening
As of February 01, 2024

Shading shows periods of Quantitative Easing

- Fed added more than $4.8 Trillion of assets from February 2020 to March 2022
- QE1: purchased $600b Treasury Securities (3% GDP)
- QE2: purchased $823 billion MBS and $790b Treasury securities (8% GDP)
- QE3
- QE4

- Balance sheet expanded $4.8T (20% GDP)

5.37 percentage points in 1.5 years

Seven Fed rate hikes in 2022 and four in 2023
2022 = March: 25bp,
May: 50bp,
June, July, Sept. and Nov.: 75bp each,
Dec.: 50bp
2023 = Feb, March, May, July: 25bp each

The Quantitative Tightening “QT” program began in June 2022 to reduce the Federal Reserve’s balance sheet.
Higher rates didn’t dent financial conditions, multiples, or GDP.
The Magnificent Seven Did Most of the Heavy Lifting

S&P 500 Index  Nasdaq Composite Index
S&P 500 Index, Equal-Weighted
"Magnificent Seven"

<table>
<thead>
<tr>
<th>Change Since</th>
<th>S&amp;P 500</th>
<th>Nasdaq Composite</th>
<th>S&amp;P 500</th>
<th>&quot;Magnificent Seven&quot;</th>
</tr>
</thead>
<tbody>
<tr>
<td>Dec. 31, 2022</td>
<td>Index, Cap-Weighted</td>
<td>Index, Equal-Weighted</td>
<td>&quot;Magnificent Seven&quot;</td>
<td></td>
</tr>
<tr>
<td>Change in Price Index</td>
<td>30.9%</td>
<td>52.9%</td>
<td>12.3%</td>
<td>94.9%</td>
</tr>
<tr>
<td>Change in Earnings, Trailing 12 Months</td>
<td>-0.8%</td>
<td>-2.1%</td>
<td>2.9%</td>
<td>30.2%</td>
</tr>
<tr>
<td>Change in P/E Multiple</td>
<td>32.6%</td>
<td>48.6%</td>
<td>10.2%</td>
<td>50.5%</td>
</tr>
</tbody>
</table>

Source: Morgan Stanley Wealth Management GIC, Bloomberg as of February 12, 2024.
Magnificent Seven refers to Alphabet, Amazon, Apple, Meta Platforms, Microsoft, Nvidia, Tesla.
2024 Expectations Are Ambitious

US GDP, Quarter Over Quarter
Nominal  Real
10%  8%  6%  4%  2%  0%  -2%
Actual
1Q '22 2Q '22 3Q '22 4Q '22 1Q '23 2Q '23 3Q '23 4Q '23 1Q '24 2Q '24 3Q '24 4Q '24 1Q '25 2Q '25 3Q '25 4Q '25
MS Forecast
1Q '25
Source: Morgan Stanley Wealth Management GIC, Morgan Stanley Research as of Sept. 30, 2023

S&P 500 Index, Year Over Year EPS Growth
30%  20%  10%  0%  -10%
1Q'17 3Q'17 3Q'18 1Q'18 3Q'19 1Q'19 3Q'20 1Q'20 3Q'21 1Q'21 3Q'22 1Q'22 3Q'23 1Q'23 3Q'24 1Q'24E 3Q'25E
Source: Morgan Stanley & Co. Research, Refinitiv as of January 12, 2024

One-Year Inflation Swaps
3.5%
3.0%
2.5%
2.0%
1.5%
Jan '23 Apr '23 Jul '23 Oct '23 Jan '24
Source: Morgan Stanley Wealth Management GIC, Bloomberg as of January 12, 2024

Fed Funds Futures Implied Rate For January 2025
5.0%
4.5%
4.0%
3.5%
3.0%
2.5%
2.0%
1.5%
1.0%
Jan '23 Jun '23 Aug '23 Oct '23 Dec '23
Source: Morgan Stanley Wealth Management GIC, Bloomberg as of January 15, 2024

Morgan Stanley
Larger returns have been associated more with recoveries and expansions than presidential party control, while lower returns have been associated more with downturns and repairs.

**S&P 500 Annual Price Returns**

Data as of December 31, 2023

**Morgan Stanley Cycle Indicator**

Data as of December 31, 2023
Capital Markets Overview

• US Stocks set new highs
  – S&P 500 returned 26.3% in 2023
    • Resilient economic growth, encouraging earnings and expectations that inflation and interest rates had likely peaked
    • All sectors other than utilities and energy had positive returns
    • Technology was top performing sector, returning 57.8% for the year
    • “Magnificent 7” group of technology companies returned 107% in 2023, accounting for more than half of the total S&P 500 return
  – Bloomberg US Aggregate Bond Index returned 5.5% in 2023
    • Treasury yields surged, then retreated; 10 year UST yield finished the year at 3.88%, around the same levels as the end of 2022
    • High Yield Bonds were the top performing sector, returning 13.4% in 2023
    • Expectations of interest rate cuts drove market in 2023, particularly in Q4
  – Commodity Prices fell in 2023
    • Gold was a notable exception, rising to $2,135 an ounce, as investors sought safe haven assets in anticipation of interest rate cuts
    • Energy Infrastructure was up over 26% for the year, benefitting from inflow of new public and private investments as well as investor demand for yield in a falling interest rate environment
Alternatives Exposure to a Portfolio May Reduce Volatility and Potentially Increase Returns

Over the last 30 years, having an allocation to Alternatives has enhanced returns and reduced risk for investors.
CFPB Long Term Pool Asset Allocation As of December 31, 2023

- Global Equities: 53.2%
- Alternatives: 30.9%
- Fixed Income: 14.1%
- Cash: 1.9%

The information and data contained in this report are from sources considered reliable, but their accuracy and completeness is not guaranteed. This report has been prepared for illustrative purposes only and is not intended to be used as a substitute for monthly transaction statements you receive on a regular basis from Morgan Stanley Smith Barney LLC. Please compare the data on this document carefully with your monthly statements to verify its accuracy. The Company strongly encourages you to consult with your own accountants or other advisors with respect to any tax questions.
CFPB Long Term Pool Style Allocation As of December 31, 2023

- US Large Cap Equity: 34.6%
- US Small / Mid Cap: 4.5%
- International (Developed) Equities: 14.1%
- Core Fixed Income: 14.1%
- Hedge Funds: 7.7%
- Private Credit / Distressed: 4.6%
- Private Equity / Venture: 10.8%
- Private Natural Resources: 3.4%
- Private Real Estate: 4.3%
- Cash: 1.9%
The information and data contained in this report are from sources considered reliable, but their accuracy and completeness is not guaranteed. This report has been prepared for illustrative purposes only and is not intended to be used as a substitute for monthly transaction statements you receive on a regular basis from Morgan Stanley Smith Barney LLC. Please compare the data on this document carefully with your monthly statements to verify its accuracy. The Company strongly encourages you to consult with your own accountants or other advisors with respect to any tax questions.

** All historical data prior to 7/1/2017 is supplied by prior custodian and consultant. Morgan Stanley does not guaranty the completeness or accuracy of this data.
Growth of Foundation

Calendar Year End Assets ($MM)

*** Includes Long Term Pool, Index Fund, Balanced Income Fund and IMA balances
Balances prior to 2017 and IMA Information provided by client. Morgan Stanley does not guarantee accuracy or completeness
### CFPB Long Term Pool Returns

<table>
<thead>
<tr>
<th>Fund</th>
<th>1 Year</th>
<th>3 Year</th>
<th>5 Year</th>
<th>10 Year</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>CFPB Long Term Investment Pool</strong></td>
<td>13.29%</td>
<td>5.18%</td>
<td>9.62%</td>
<td>6.26%</td>
</tr>
<tr>
<td><strong>Policy Benchmark</strong></td>
<td>12.78%</td>
<td>4.61%</td>
<td>8.95%</td>
<td>5.38%</td>
</tr>
<tr>
<td><strong>CFPB Index Fund</strong></td>
<td>20.90%</td>
<td>4.92%</td>
<td>9.17%</td>
<td>7.61%</td>
</tr>
<tr>
<td><strong>CFPB Balanced Income Fund</strong></td>
<td>4.75%</td>
<td>-0.88%</td>
<td>2.49%</td>
<td>3.40%</td>
</tr>
</tbody>
</table>

### Fiscal Year Returns as of 6/30/2023

<table>
<thead>
<tr>
<th>Fund</th>
<th>1 Year</th>
<th>3 Year</th>
<th>5 Year</th>
<th>10 Year</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>CFPB Long Term Investment Pool</strong></td>
<td>9.40%</td>
<td>9.72%</td>
<td>7.36%</td>
<td>6.68%</td>
</tr>
<tr>
<td><strong>Policy Benchmark</strong></td>
<td>9.35%</td>
<td>9.16%</td>
<td>7.07%</td>
<td>6.53%</td>
</tr>
<tr>
<td><strong>CFPB Index Fund</strong></td>
<td>13.95%</td>
<td>7.70%</td>
<td>6.90%</td>
<td>8.35%</td>
</tr>
<tr>
<td><strong>CFPB Balanced Income Fund</strong></td>
<td>0.36%</td>
<td>-0.36%</td>
<td>2.03%</td>
<td>3.50%</td>
</tr>
</tbody>
</table>
Long Term Pool Risk/Reward Analysis
July 1, 2017 - December 31, 2023

<table>
<thead>
<tr>
<th></th>
<th>ROR</th>
<th>Std Dev Pop</th>
<th>Alpha</th>
<th>Beta</th>
<th>R-Squared</th>
</tr>
</thead>
<tbody>
<tr>
<td>CFPB Long Term Pool</td>
<td>7.64</td>
<td>11.71</td>
<td>0.78</td>
<td>1.08</td>
<td>0.98</td>
</tr>
<tr>
<td>CFPB Benchmark</td>
<td>7.18</td>
<td>11.66</td>
<td>0.00</td>
<td>1.00</td>
<td>1.00</td>
</tr>
</tbody>
</table>
# Performance vs. Peers

<table>
<thead>
<tr>
<th>Quartile</th>
<th>1 Year</th>
<th>3 Years</th>
<th>5 Years</th>
</tr>
</thead>
<tbody>
<tr>
<td>25th Percentile</td>
<td>13.4</td>
<td>7.1</td>
<td>11.7</td>
</tr>
<tr>
<td>Median Percentile</td>
<td>11.3</td>
<td>5.2</td>
<td>9.1</td>
</tr>
<tr>
<td>75th Percentile</td>
<td>8.0</td>
<td>3.5</td>
<td>7.6</td>
</tr>
<tr>
<td>CFPB Long Term Pool</td>
<td>13.3</td>
<td>5.2</td>
<td>9.6</td>
</tr>
</tbody>
</table>

*Universe Source: Northern Trust Foundations & Endowments*
• Cash and Fixed Income
  – Short term rates >5%
  – Market weight duration, as expectations for lower rates can provide attractive total returns in high quality bonds
  – Overweight A and AA rated credits vs. benchmark

• Benchmark weight in Equities in 1\textsuperscript{st} Half 2024
  – Overweight US Large Cap, Underweight International Developed and EM
    • Neutral positioning between Value and Growth
    • Underweight Small/Mid Caps
    • Overweight Technology, Healthcare and Materials

• Focus on Alternatives
  – Private Equity Secondaries and Private Credit valuations look attractive relative to public markets
  – Reducing Hedge strategies in order to increase liquidity, lower fees and maintain market exposure